January 26, 2018

Dr. Keith Snow-Flamer, Superintendent/President College of the Redwoods 7351 Tompkins Hill Road Eureka, CA 95501

Dear Superintendent/President Snow-Flamer:

The Accrediting Commission for Community and Junior Colleges, Western Association of Schools and Colleges, at its meeting January 10-12, 2018, reviewed the Institutional Self Evaluation Report (ISER) and evidentiary materials submitted by College of the Redwoods. The Commission considered the External Evaluation Team Report (Team Report) prepared by the peer review team that conducted its onsite visit to the College Monday, October 9, through Thursday, October 12, 2017. The Commission also considered the written response to the evaluation team report that you submitted prior to the Commission meeting and found these additional perspectives to be helpful.

The purpose of this review was to determine whether the College continues to meet ACCJC's Eligibility Requirements, Commission Policies, and Accreditation Standards (hereinafter, the Standards). Upon consideration of the written and oral information noted above, the Commission acted to Reaffirm Accreditation for seven years and require a Follow-Up Report due no later than March 1, 2019.

## Compliance Requirements

The Commission also determined that the College must demonstrate compliance with the following Standards, as addressed in the recommendations. This demonstration must be addressed in the required Follow-Up Report.

**Standard III.D.1, III.D.11 (Recommendation 7)**: In order to meet the standards, the college must adopt budgets that match ongoing revenues and expenditures in the unrestricted general fund without the need to make significant draws on one-time resources or transfers from other funds.

In accordance with federal regulations, compliance requirements must be addressed and the institution must demonstrate that it aligns with Standards within two years<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup> For more information, refer to the Commission policy on "The Two-Year Rule and Extension for Good Cause" on the ACCJC website at <a href="https://accjc.org/eligibility-requirements-standards-policies/">https://accjc.org/eligibility-requirements-standards-policies/</a>.

## College of the Redwoods, Page 2

## Recommendations for Improving Institutional Effectiveness

The Team Report noted Recommendations 1, 2, 3, 4, 5, 6, 8 for improving institutional effectiveness. These recommendations do not identify current areas of deficiency in institutional practice but, consistent with its mission to foster continuous improvement through the peer review process, the Commission encourages institutions to give serious consideration to the advice contained in the peer reviewers' recommendations. The Commission anticipates that you will bring them and the team's full report to the attention of your institution for serious consideration. In the Midterm Report, the College will include actions taken in response to the peer review team's improvement recommendations.

## **Next Steps**

The Team Report provides details of the peer review team's findings with regard to the College's work to meet Standards. The guidance and recommendations contained in the Report represent the best advice of the peer review team at the time of the visit but may not describe all that is necessary for the college to improve or to come into compliance. A final copy of the Team Report is attached.

The Commission requires that you disseminate the ISER, the Team Report, and this letter to those who were signatories of the ISER and that you make these documents available to all campus constituencies and the public by placing copies on the College website. Please note that in response to public interest in accreditation, the Commission requires institutions to post current accreditation information on a Web page no more than one click from the institution's home page. In keeping with ACCJC policy, the Commission action will also be posted on the ACCJC website within 30 days of the date of the Commission's action.

The College's Midterm Report<sup>2</sup> will be due on October 15, 2021. The institution's next comprehensive review will occur in the fall term of 2024.

On behalf of the Commission, I wish to express appreciation for the diligent work and thoughtful reflection that College of the Redwoods undertook to prepare for this evaluation. These efforts confirm that peer review can well serve the multiple constituencies of higher education by both ensuring and encouraging institutional quality and effectiveness.

If you have any questions about this letter or the Commission's action, please feel free to contact me or the vice president that has been assigned as liaison to your institution.

Sincerety

Richard Winn, Ed.D.

President

cc: Dr. Angelina Hill, Accreditation Liaison Officer

<sup>&</sup>lt;sup>2</sup> Institutions preparing and submitting Midterm Reports, Follow-up Reports, and Special Reports to the Commission should review *Guidelines for the Preparing Institutional Reports to the Commission*, found on the ACCJC website at <a href="https://accjc.org/publications/">https://accjc.org/publications/</a>.